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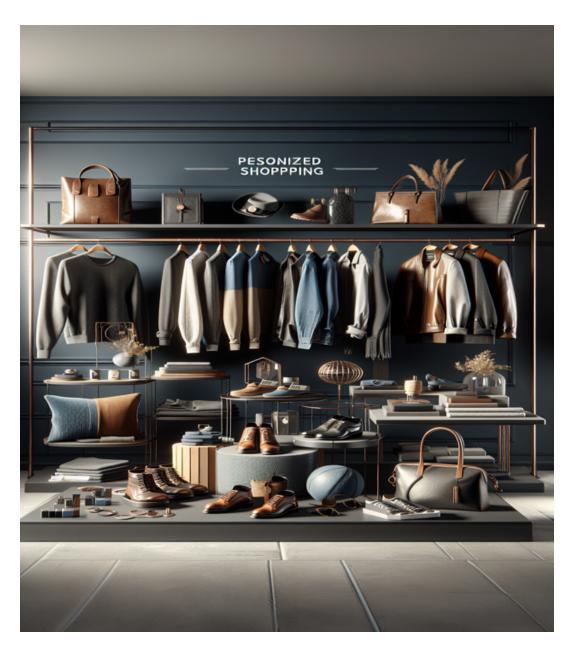


StyleNest is dedicated to curating a distinctive collection of stylish and high-quality fashion pieces for the discerning shopper. We focus on providing a varied selection of clothing, accessories, and home décor, chosen for their unique design and exceptional craftsmanship. Our mission is to offer a personalized shopping experience within a welcoming and elegant environment, ensuring each customer feels valued and inspired. By sourcing products from both renowned and emerging designers, we aim to deliver trendsetting items that enhance our customers' lifestyles, making every visit a memorable and enjoyable experience.

**Executive Summary** 

#### **Our Vision**

StyleNest envisions becoming the leading chic boutique renowned for its dedication to style, quality, and personalized service. Our vision is to create a future where StyleNest is synonymous with sophistication and exclusivity, setting trends in the fashion world. We aspire to expand our influence globally, connecting discerning shoppers with unique and exceptional fashion pieces. By fostering relationships with top designers and continually innovating our offerings, StyleNest aims to inspire and empower individuals to express their unique sense of style, transforming the way people shop and experience fashion.



### Summary Financials Dashboard





(Base Scenario Y3)

\$ 544k

Revenue

\$ 279k

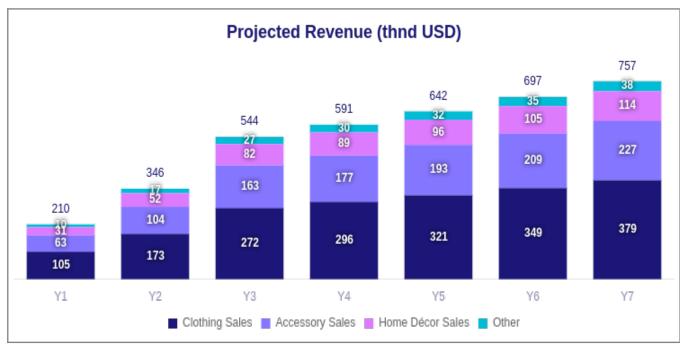
**Gross Profit** 

\$ 2k

**EBITDA** 

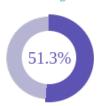
1.75%

**Target Market Share** 









#### EBITDA Margin



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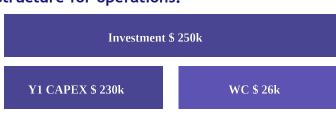
#### **Project Phases**



Foundation Enhancement New Streams Innovation

# Funding round is aimed to accelerate the development of Phases and create core infrastructure for operations.

Investment will be used to finance CAPEX, WC buffers, etc.





PbT Margin



### About the Company: General Overview





StyleNest is a chic boutique dedicated to curating a collection of stylish and high- quality fashion pieces for discerning shoppers. Specializing in the retail sale of various goods within specialized stores, StyleNest operates within the wholesale and retail trade sector, including the repair of motor vehicles and motorcycles. The store offers a wide range of clothing, accessories, and home décor items, each selected for their unique design and exceptional craftsmanship. With a strong focus on providing a personalized shopping experience, StyleNest creates a welcoming and elegant environment for its customers. The boutique is committed to trendsetting and quality, sourcing products from both renowned and emerging designers. Whether updating wardrobes or seeking the perfect gift, StyleNest promises sophisticated style and exceptional service.



### The Main Phases: Projects & Impacts



**O1** Foundation

Establish StyleNest's boutique store offering high-quality fashion, accessories, and home décor, focusing on unique design and exceptional craftsmanship for discerning shoppers.

Enhancement

Phase II.

Phase I.

Enhance the core offerings and elevate the personalized shopping experience, expand the user base through targeted marketing and partnerships with renowned and emerging designers. **New Streams** 

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Phase III.

Identify and nurture new revenue streams by introducing exclusive product lines and limited-edition collections, while exploring potential e-commerce and pop-up store opportunities.

Innovation

04

Phase IV.

Embrace high-risk, high-reward opportunities by investigating innovative retail technologies and sustainability initiatives, as well as potential international expansion and collaborations with global influencers.



# Product Impact on Core Stakeholders



Main Stakeholder	Product Benefits
Customers	<ol> <li>Access to high-quality and uniquely designed fashion, accessories, and home décor items.</li> <li>Personalized shopping experience that caters to individual tastes and preferences.</li> <li>Opportunity to purchase exclusive and limited-edition collections.</li> </ol>
Designers	<ol> <li>Increased exposure and brand recognition through partnerships with StyleNest.</li> <li>Opportunity to showcase their unique designs to a discerning customer base.</li> <li>Potential for collaborative exclusive lines, expanding their portfolio and market reach.</li> </ol>
Employees	<ol> <li>Opportunities for professional growth and development in a specialized retail environment.</li> <li>Engaging and supportive work atmosphere with a focus on delivering exceptional customer service.</li> <li>Involvement in innovative projects and sustainability initiatives that can enhance job satisfaction.</li> </ol>
Investors	<ol> <li>Potential for significant financial returns from a well-curated and trendsetting boutique.</li> <li>Diversified revenue streams through exclusive product lines, e-commerce, and pop-up opportunities.</li> <li>Growth opportunities through international expansion and innovative retail technologies.</li> </ol>
Local Community	<ol> <li>Boost to the local economy through the creation of job opportunities and increased foot traffic.</li> <li>Stylish and high-quality retail options that enhance the local shopping scene.</li> <li>Potential collaborations and events that foster community engagement and support.</li> </ol>
Suppliers	<ol> <li>Strong and reliable business relationships with a boutique committed to exceptional craftsmanship.</li> <li>Regular and predictable demand for high-quality products.</li> <li>Opportunities to introduce new and innovative products to a discerning clientele.</li> </ol>
Industry Partners	<ol> <li>Mutual growth and branding opportunities through strategic partnerships and collaborations.</li> <li>Synergistic benefits from co-hosted events, marketing campaigns, and joint ventures.</li> <li>Expansion of market presence and consumer base through enhanced visibility and reach.</li> </ol>



Sources: Company's Prop Assessment

### **Key Performance Components**



#### **Competitive Advantage**

#### **Curated Collections**

StyleNest offers a thoughtfully curated selection of unique clothing, accessories, and home décor, ensuring shoppers have access to exclusive, trendsetting pieces.

#### High-Quality Craftsmanship

The boutique prides itself on offering products known for their exceptional craftsmanship, providing customers with lasting quality and value in every purchase.

#### Personalized Experience

StyleNest creates a personalized shopping experience within an elegant, welcoming environment, assisting clients in finding items that perfectly suit their style preferences.

#### Marketing and Growth Strategy



Trendsetting
Marketing
Marketing

Wtilize social media campaigns and influencer partnerships to position
StyleNest as a trendsetter in fashion, increasing brand awareness and driving traffic to the store.



Offer personalized shopping experiences to

enhance customer

satisfaction and build

strong relationships,

fostering repeat business and customer loyalty.

# Target Groups

Sources: Company's Prop Assessment



		Industries	Description
1	Fashio	on Enthusiasts	Individuals who have a keen interest in fashion and love to stay updated with the latest trends and unique styles.
Ш	Home	e Décor Aficionados	Customers who are passionate about home décor and are constantly seeking high-quality, stylish pieces to elevate their living spaces.
Ш	Gift S	hoppers	Shoppers looking for unique and high-quality gifts for special occasions, who value exceptional craftsmanship and design.
IV	②⑤ Profe	ssional Women	Career-oriented women looking for chic, sophisticated clothing and accessories suitable for professional environments and networking events.
V	-∽- Stylis	h Men	Men who are interested in fashion-forward clothing and accessories that make a statement and reflect their personal style.
VI	<u> </u>	ging Designers	Up-and-coming designers seeking partnerships and exposure through a reputable boutique that values unique design and craftsmanship.
VII	Eco-C	ionscious Consumers	Customers who prioritize sustainability and are interested in high-quality, environmentally-friendly fashion and home décor.



### Painpoints & Solutions



### Solution from Phase I to Phase IV

#### **Painpoints**

# Limited Product Variety

Customers often struggle to find a curated selection of high-quality, unique fashion and décor items under one roof.

# Inconsistent Quality

Shoppers face challenges with inconsistent quality and craftsmanship in products available at other retailers.

# Impersonal Shopping Experience

Many shoppers feel disconnected from the shopping experience due to a lack of personalization and customer care.

# Limited Brand Exposure

Emerging designers often struggle to gain exposure and reach their target audience.

# Difficulty in Finding Exclusive Items

Customers have trouble finding exclusive and limited-edition products that stand out.

# Lack of Targeted Marketing

Retailers often fail to effectively target and engage potential customers interested in high-quality, unique items.

#### Inadequate Designer Collaboration

Many retailers do not collaborate enough with designers, leading to a lack of fresh and unique products.

#### Solution

StyleNest's boutique offers a meticulously curated collection of diverse and unique fashion pieces, accessories, and home décor, ensuring customers have access to a wide variety of exceptional products.

StyleNest focuses on sourcing products from renowned and emerging designers, guaranteeing exceptional craftsmanship and high-quality fashion and home décor items.

StyleNest provides a personalized shopping experience in a welcoming and elegant environment, making each customer feel valued and special.

StyleNest partners with both renowned and emerging designers, offering them a platform to showcase their work and reach a discerning customer base.

StyleNest
enhances their
offerings by
introducing
limited-edition
collections and
exclusive product
lines, making it
easier for
customers to find
unique items.

StyleNest will expand its user base through targeted marketing campaigns and collaborations, ensuring that potential customers are effectively reached and engaged.

StyleNest will enhance its core offerings by fostering strong partnerships with renowned and emerging designers, ensuring a constant influx of fresh and innovative products.



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### Strategic Analysis: SWOT



Strength



1. Curated collection of stylish and high-quality fashion pieces sets StyleNest apart from competitors. 2. Diverse range of offerings, including clothing, accessories, and home décor, caters to varied customer tastes. 3. Focus on personalized shopping experience enhances customer satisfaction and loyalty. 4. Commitment to trendsetting ensures relevance in a dynamic fashion industry. 5. Sourcing from both renowned and emerging designers provides unique and exclusive products.

Weaknesses

1. Limited scale compared to larger retail chains may restrict market reach. 2. High dependency on selected suppliers could pose supply chain risks. 3. Specialized store locations may limit customer accessibility. 4. Higher price points might not appeal to budget-conscious shoppers. 5. Seasonal nature of fashion trends requires constant updating of inventory.

Opportunities



Sources: Company's Prop Assessment

1. Expanding e-commerce platform can attract a broader customer base. 2. Collaborating with influencers can boost brand visibility and reach. 3. Hosting exclusive events can drive in-store traffic and customer engagement. 4. Exploring sustainable fashion can attract eco-conscious consumers. 5. Partnering with local designers can enhance community presence and brand loyalty.



**SWOT Analysis** 

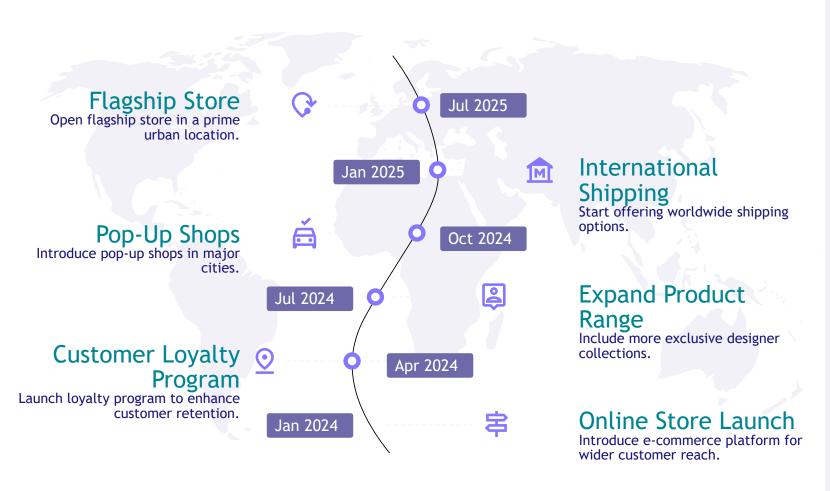
1. Intense competition from established retail giants and online platforms could impact market share. 2. Economic downturns may reduce consumer spending on non-essential luxury items. 3. Rapid changes in fashion trends necessitate agile inventory management. 4. Potential supply chain disruptions could affect product availability. 5. Rising operational costs, including rent and labor, could strain profit margins.



### History & Roadmap

Sources: Company's Prop Vision





#### **Current Status.**

StyleNest focuses on strategic growth: online store in Jan 2024, introducing a loyalty program by Apr 2024. By Jul 2024, expanding product range with exclusive collections. Oct 2024 marks the start of pop-up shops in major cities. By Jan 2025, offering international shipping. Flagship store opening planned for Jul 2025.



# Organizational and Marketing Tasks



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Finalize Business Plan	Not Started	High	CEO	2 weeks
2	Register Business Name and Legal Structure	Not Started	High	CFO	1 month
3	Secure Initial Funding	Not Started	High	CFO	2 months
4	Lease or Purchase Boutique Location	Not Started	Medium	C00	3 months
5	Develop Brand Identity (Logo, Tagline, etc.)	Not Started	Medium	CMO	1 month
6	Set Up Business Bank Account	Not Started	Medium	CFO	3 weeks
7	Develop Employee Handbook and HR Policies	Not Started	Low	C00	2 months
8	Set Up Accounting and Inventory Management Software	Not Started	High	CIO	1 month
Mark	eting				
1	Develop Comprehensive Marketing Plan	Not Started	High	CMO	2 weeks
2	Identify Target Market Segments	Not Started	High	CMO	3 weeks
3	Establish Social Media Presence	Not Started	Medium	CMO	1 month
4	Launch Initial Advertising Campaign	Not Started	High	CMO	1 month
5	Collaborate with Influencers and Designers	Not Started	High	CMO	2 months
6	Design and Distribute Promotional Materials	Not Started	Medium	CMO	1.5 months
7	Plan Launch Event	Not Started	High	CMO	3 months
8	Monitor and Analyze Marketing Analytics	Not Started	Medium	CMO	Ongoing



Sources: Company's Prop Planning

## Overview of Phases

Sources: Company's Prop Planning



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 1 & Technical Set Up for next Phases				
1	Secure storefront location	Not Started	High	CEO	2 months
2	Develop initial product line	Not Started	High	СРО	3 months
3	Design store layout and interior	Not Started	Medium	C00	2 months
4	Establish supplier relationships	Not Started	High	СРО	3 months
5	Hire initial staff	Not Started	High	C00	1 month
6	Implement point of sale (POS) system	Not Started	Medium	CIO	1 month
7	Conduct market research	Not Started	Medium	CSO	1 month
8	Secure initial funding	Not Started	High	CFO	2 months
Phase	e 2				
1	Develop and execute targeted marketing campaigns	Not Started	High	CMO	2 months
2	Establish partnerships with emerging designers	Not Started	High	CEO	3 months
3	Enhance in-store personalized shopping experience	Not Started	High	СРО	1 month
4	Expand social media presence and engagement	Not Started	Medium	CRO	2 months
5	Create and launch a loyalty rewards program	Not Started	Medium	CSO	4 months
6	Refine product selection to focus on high-demand items	Not Started	High	СРО	3 months
7	Build relationships with fashion influencers and bloggers	Not Started	Medium	СВО	3 months
8	Implement advanced customer data analytics	Not Started	High	CIO	2 months



## Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phas	e 3				
1	Introduce exclusive product lines	Not Started	High	СРО	2 months
2	Launch limited-edition collections	Not Started	High	СРО	3 months
3	Develop e-commerce platform	Not Started	High	СТО	4 months
4	Announce pop-up store locations	Not Started	Medium	C00	6 months
5	Formulate exclusive product partnerships	Not Started	Medium	CRO	5 months
6	Curate new seasonal collections	Not Started	High	СРО	4 months
7	Optimize supply chain for new product lines	Not Started	High	COO	5 months
8	Conduct market research for customer preferences	Not Started	Medium	CMO	3 months
Phas	e 4				
1	Investigate innovative retail technologies	Not Started	High	СТО	6 months
2	Research and implement sustainability initiatives	Not Started	High	CSO	8 months
3	Plan potential international expansion	Not Started	Medium	CEO	12 months
4	Collaborate with global influencers	Not Started	Medium	CMO	9 months
5	Explore partnership opportunities with innovative tech companies	Not Started	Medium	СРО	7 months
6	Pilot new retail technology in select stores	Not Started	High	СТО	10 months
7	Develop a comprehensive sustainability report	Not Started	Medium	CSO	5 months
8	Launch limited-time international pop-up stores	Not Started	Low	C00	14 months



# Core Risks & Migration Strategies



#### 1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Inventory Management	C00	Implement robust inventory tracking systems to monitor stock levels and automate reordering processes, reducing the risk of stockouts or overstock.
2	Supply Chain Disruptions	C00	Develop a diversified supplier base and maintain strong relationships with key suppliers to ensure continuity in the supply chain.
3	Store Maintenance	C00	Regularly schedule and conduct maintenance checks to ensure the store remains in excellent condition, minimizing unexpected repairs and closures.
4	Customer Service Quality	СРО	Provide continuous training to staff on customer service best practices and establish performance metrics to ensure consistent, high-quality customer interactions.
5	Technology Failures	СТО	Implement robust and redundant technology infrastructure, including regular backups and software updates, to minimize downtime and data loss.

### 2. Regulatory and legal risks

Sources: Company's Prop Assessment

#	Risk Type	Area	Mitigation Strategy
1	Compliance with local business licensing	C00	Ensure all necessary local business licenses and permits are obtained and kept up-to-date by regular audits and checks.
2	Product safety regulations	СРО	Implement a rigorous product testing and quality assurance process to ensure all products meet safety standards before they are offered to customers.
3	Trademark and intellectual property rights	CSO	Conduct thorough trademark searches and maintain an IP register to protect our brand and product designs, and seek legal counsel when necessary.
4	Consumer protection laws	CRO	Establish clear return and refund policies compliant with consumer protection laws and provide training for staff to ensure customer issues are handled appropriately.
5	Advertising and promotion compliance	СМО	Ensure all marketing materials adhere to advertising standards and regulations, and review campaigns with legal counsel to avoid misleading claims.



# Core Risks & Migration Strategies



3. 5	Strategic/Market Risk		
#	Risk Type	Area	Mitigation Strategy
1	Market Competition	CEO	Continuously analyze competitors and market trends to stay ahead through unique product offerings and strategic partnerships with both renowned and emerging designers.
2	Consumer Preference Shifts	СМО	Conduct regular market research to understand and anticipate changes in consumer preferences, and update product lines and marketing strategies accordingly.
3	Supplier Dependence	СРО	Diversify the supplier base to ensure a variety of sourcing options and establish strong relationships with a mix of both established and new designers to mitigate supply chain disruptions.
4	Brand Reputation	CRO	Implement a proactive brand management strategy, including robust customer service, quality assurance processes, and engaging storytelling to maintain and enhance brand reputation.
5	Technological Advancements	СТО	Invest in cutting-edge retail technologies and e-commerce solutions to stay competitive and improve the customer experience through innovations such as personalized shopping and advanced inventory management.
4. F	Finance risk		
#	Risk Type	Area	Mitigation Strategy
1	Cash Flow Management	CFO	Implement stringent cash flow monitoring and forecasting to ensure liquidity for ongoing operations and growth initiatives.
2	High Operating Expenses	CFO	Regularly review and optimize expense structures, negotiate better terms with suppliers, and identify cost-saving opportunities without compromising quality.
3	Revenue Fluctuation	CRO	Diversify revenue streams by introducing new product lines and channels, and implement flexible marketing strategies to attract a consistent customer base.
4	Funding and Capital Access	CEO	Develop strong relationships with financial institutions and investors, and maintain a robust business plan to secure necessary funding for growth and innovation.
5	Foreign Exchange Risk	CFO	Use hedging strategies and financial instruments to mitigate the impact of currency fluctuations, particularly if considering international expansion.
5. (	Other general risk		
#	Risk Type	Area	Mitigation Strategy
1	Brand Reputation Management	СМО	Implement proactive communication strategies, engage with customers on social media, and monitor public perception continuously.
2	Customer Experience	C00	Regularly train staff and collect customer feedback to make continuous improvements to the shopping experience.
3	Supply Chain Disruptions	СРО	Diversify suppliers and establish strong relationships and contingency plans to handle unexpected disruptions.
4	Technological Advances	сто	Stay abreast of emerging technologies and invest in scalable, flexible systems to adapt to rapid technological changes.
5	Employee Retention	CSO	Create a positive work environment with competitive compensation, development opportunities, and regular engagement initiatives.

Risks Overview



### Market Overview (TAM, SAM and SOM)



Users, Market & Inv.





Retail sale of clothing, footwear and leather articles in specialized stores Subindustry

\$ 1.198.950k

Source:

TAM is based on third party market estimation provided by IBIS World.

CAGR is based on open source web research.

Expected CAGR for industry is 8.60%





Service Available Market (SAM)

0.70%

Given its boutique nature and focus on personalized service, StyleNest can realistically capture a small but loyal customer base in Kajaani. Despite the competitive retail landscape, the emphasis on quality and unique designs offers growth potential. With limited capital, targeting a niche market segment is key.





Service Obtainable Market Y1-Y3 (SOM)

Year 1 2.50000% Year 2 3.80000% Year 3 5.50000% Given StyleNest's niche focus on high-quality, unique fashion pieces and personalized service, the company is well-positioned to carve out a sustainable market share in Kajaani's specialized retail sector. Considering the competitive landscape, with some major players but also ample room for boutique stores, an



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### **Funding Allocation**

Sources: Company's Prop Planning

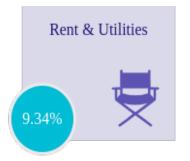
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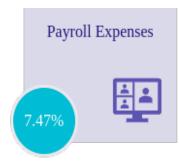
Users, Market & Inv.

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

#### The total investment required is \$ 250k

Y1 Cash Flow Streem(thnd USD)	Inflows	Outlows
Gross Profit	108	
Rent & Utilities		31
Payroll Expenses		25
Marketing and Branding		17
Legal and Professional Fees		8
Capex		230
Communication Expenses		6
Other Miscellaneous		6
Office supplies		4
Representation and Entert.		4
Training and Development		4
CAPEX & WC shortage	Y1	229
Buffer		21
Total Required Investment(t	hnd USD)	250



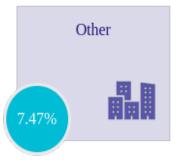








Kajaani, Finland

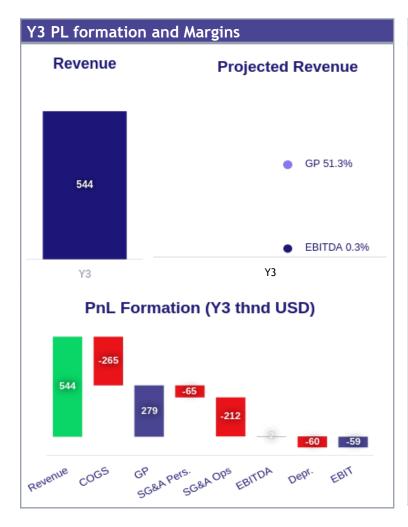


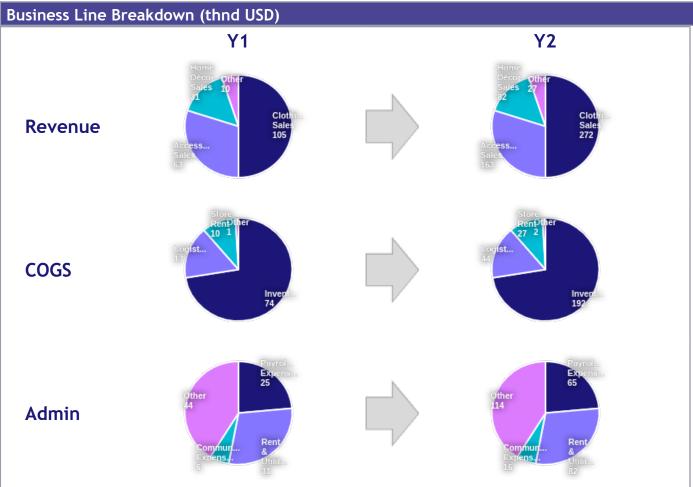
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### Financials Dashboard









#### Revenue Formation Narrative



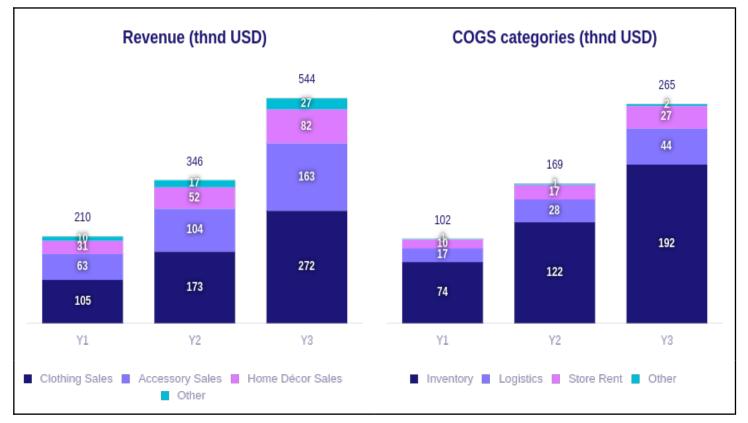
StyleNest, a chic boutique specializing in high-quality fashion pieces, operates within the retail sale of other goods in specialized stores industry. Focusing on providing a personalized shopping experience, StyleNest aims to capture a loyal customer base in Kajaani, a city with a competitive yet accommodating retail landscape. Our Total Addressable Market (TAM) is a substantial 1,198,950.244k USD . Given our boutique approach and emphasis on quality, our Serviceable Addressable Market (SAM) is estimated at 0.70%, targeting niche market segments effectively. This translates into a realistic initial market entry strategy considering our limited capital and capacity to foster customer loyalty through unique and high-quality offerings. For the Serviceable Obtainable Market (SOM), StyleNest is expected to achieve a 2.5% market share in the first year, reflecting a solid foundation in customer acquisition and market penetration. This figure is anticipated to grow to 3.8% in the second year and 5.5% by the third year as our marketing efforts and customer retention strategies take effect. Revenue projections mirror this strategic growth with 209.816k USD in the first year, followed by 346.348k USD in the second year, and 544.404k USD in the third year. Revenue streams are diversified across four main lines of business: Clothing Sales (50.00%), Accessory Sales (30.00%), Home Décor Sales (15.00%), and Other (5.00%). These projections reflect our commitment to trendsetting and exceptional service, ensuring StyleNest's firm establishment in Kajaani's retail market.

Sources: Business Valuation

\$ 544k

Y3 Projected Revenue

1.75% Market share





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### Revenue Calculation Details



Revenue Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Clothing Sales	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%
Accessory Sales	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Home Décor Sales	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Other	5 %	5 %	5 %	5 %	5 %	5 %	5 %	5 %	5 %	5 %	5 %	5 %	5 %	5 %	5 %

Clothing Sales	7	7	7	8	8	8	10	10	10	11	11	11	105	173	272
Accessory Sales	4	4	4	5	5	5	6	6	6	7	7	7	63	104	163
Home Décor Sales	2	2	2	2	2	2	3	3	3	3	3	3	31	52	82
Other	1	1	1	1	1	1	1	1	1	1	1	1	10	17	27
Total Revenue (thnd USD)	13	13	13	16	16	16	19	19	19	22	22	22	210	346	544

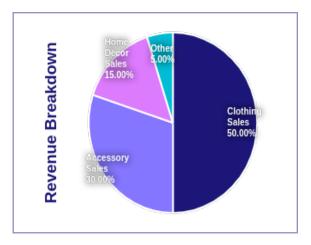
Total revenue is expected to reach \$ 544k by year 3.

Main revenue driver are:

Sources: Company's Prop Planning

- $\bullet$  Clothing Sales which generates \$ 272k by Year 3
- Accessory Sales which generates \$ 163k by Year 3

Expected CAGR for total Revenue in Y1-Y3 is  $61.08\,\%$ 





### **COGS Calculation Details**



COGS Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Inventory	35.27%	35.27%	35.27%	35.27%	35.27%	35.27%	35.27%	35.27%	35.27%	35.27%	35.27%	35.27%	35.27%	35.27%	35.27%
Logistics	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%
Store Rent	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Other	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%

Inventory	5	5	5	6	6	6	7	7	7	8	8	8	74	122	192
Logistics	1	1	1	1	1	1	2	2	2	2	2	2	17	28	44
Store Rent	1	1	1	1	1	1	1	1	1	1	1	1	10	17	27
Other	0	0	0	0	0	0	0	0	0	0	0	0	1	1	2
Total COGS (thnd USD)	6	6	6	8	8	8	9	9	9	11	11	11	102	169	265

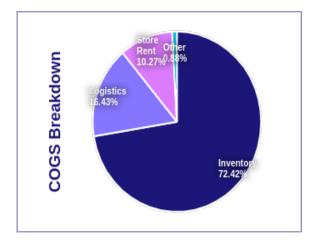
Total COGS is expected to reach \$ 265k by year 3.

Main revenue driver are:

Sources: Company's Prop Planning

- Inventory which generates \$ 192k by Year 3
- Logistics which generates \$ 44k by Year 3

Expected CAGR for total COGS in Y1-Y3 is 61.08 %





## SG&A Calculation Details

Sources: Company's Prop Planning



OPEX Formation	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%
Rent & Utilities	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Communication Expenses	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Office supplies	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Legal and Professional Fees	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Marketing and Branding	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%
Representation and Entertainment	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Training and Development	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other Miscellaneous	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Pavroll Expenses	2	2	2	2	2	2	2	2	2	3	3	3	25	42	6
Payroll Expenses	2	2	2	2	2	2	2	2	2	3	3	3	25	42	65
Rent & Utilities	2	2	2	2	2	2	3	3	3	3	3	3	31	52	82
Communication Expenses	0	0	0	0	0	0	1	1	1	1	1	1	6	10	16
Office supplies	0	0	0	0	0	0	0	0	0	0	0	0	4	7	11
Legal and Professional Fees	1	1	1	1	1	1	1	1	1	1	1	1	8	14	22
Marketing and Branding	1	1	1	1	1	1	2	2	2	2	2	2	17	28	44
Representation and Entertainment	0	0	0	0	0	0	0	0	0	0	0	0	4	7	11
Training and Development	0	0	0	0	0	0	0	0	0	0	0	0	4	7	11
Other Miscellaneous	0	0	0	0	0	0	1	1	1	1	1	1	6	10	16
Total SG&A (thnd USD)	7	7	7	8	8	8	10	10	10	11	11	11	107	177	278



# **PaT Expectations**

Sources: Company's Prop Planning

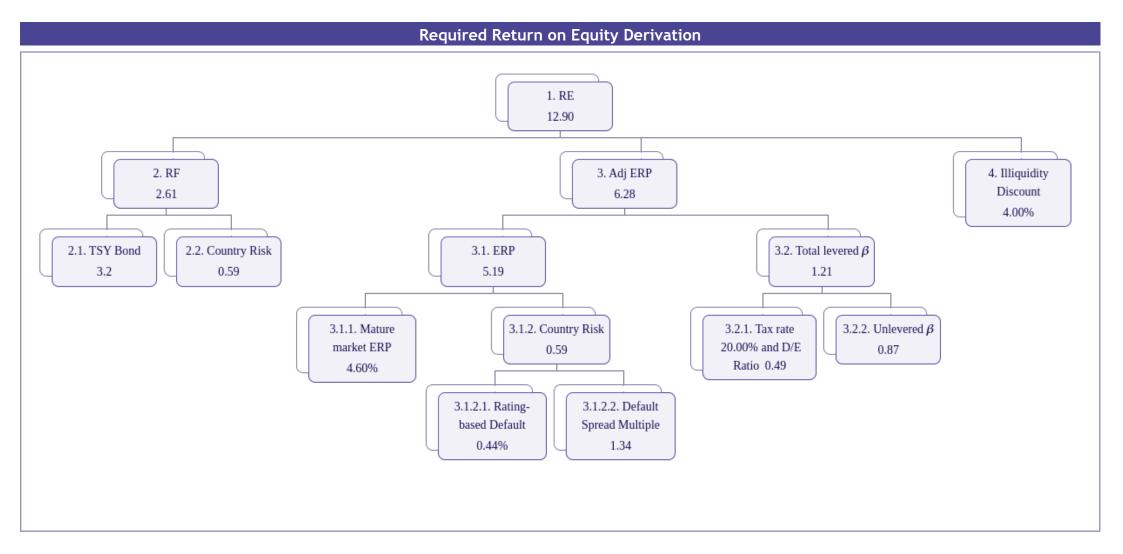


Income Statement (thnd USD)	M1	M2	M3	M4	M5	M6	M7	M8	М9	M10	M11	M12	Y1	Y2	Y3
Revenue	13	13	13	16	16	16	19	19	19	22	22	22	210	346	544
Clothing Sales	7	7	7	8	8	8	10	10	10	11	11	11	105	173	272
Accessory Sales	4	4	4	5	5	5	6	6	6	7	7	7	63	104	163
Home Décor Sales	2	2	2	2	2	2	3	3	3	3	3	3	31	52	82
Other	1	1	1	1	1	1	1	1	1	1	1	1	10	17	27
COGS	-6	-6	-6	-8	-8	-8	-9	-9	-9	-11	-11	-11	-102	-169	-265
Inventory	-5	-5	-5	-6	-6	-6	-7	-7	-7	-8	-8	-8	-74	-122	-192
Logistics	-1	-1	-1	-1	-1	-1	-2	-2	-2	-2	-2	-2	-17	-28	-44
Store Rent	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-10	-17	-27
Other	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0	-1	-1	-2
Gross Profit	7	7	7	8	8	8	10	10	10	11	11	11	108	178	279
SG&A Personal Expenses	-2	-2	-2	-2	-2	-2	-2	-2	-2	-3	-3	-3	-25	-42	-65
SG&A Operating Expenses	-5	-5	-5	-6	-6	-6	-8	-8	-8	-9	-9	-9	-82	-135	-212
EBITDA	0	0	0	0	0	0	0	0	0	0	0	0	1	1	2
Depreciation	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-60	-60	-60
EBIT	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-60	-59	-59
Interest Expense	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0
Profit before Tax	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-60	-60	-59
Tax	1	1	1	1	1	1	1	1	1	1	1	1	12	12	12
Profit after Tax (thnd USD)	-4	-4	-4	-4	-4	-4	-4	-4	-4	-4	-4	-4	-48	-48	-47



## **Cost of Capital Estimation**





**RoE Calculation** 



### Cost of Capital: CAPM Inputs



#### Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is R(E)=R(F)+ $\beta$ \* (ERP), where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple ( $\beta$ ) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

#### **Additional Assumptions**

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

#### Survival of new establishments founded in 1998

	Pre	oportion of f	irms that we	re started in	1998 that si	urvived thro	ugh
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%

http://pages.stern.nyu.edu/~adamodar/New\_Home\_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/younggrowth.pdf

http://pages.stern.nyu.edu/~adamodar/



#### **Business Valuation**



	(thnd USD)	Y1	Y2	Y3	Y4	Y5	Y6	Y7					
	Profit after Tax	-48	-48	-47	-51	-56	-60	-66					
	Growth% Y4-Y7				8.60%	8.60%	8.60%	8.60%					
	Growth% Y7>	3.50%											
DCF	WACC	12.90%											
	PV Y1-Y7 at Y0	-42 -37 -33 -32 -30 -29 -28											
	PV Y7> Y0	-309											
	NPV (thnd USD)				-541								

Average Survival Rate for 3 Years

**Final Valuation** 

Sources: Business Valuation

-\$ 270k

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 12.90 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of  $8.60\,\%$ , which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of  $3.50\,\%$ .

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.



50%

### Glossary



#### Financial and Technical

b S - Billions of S

**B2B** - Business to Business B2C - Business to Customer **CAPEX** - Capital Expenditure

CAPM - Capital Asset Pricing Model COGS - Cost of oods sold

DCF - Discounted cash flow

Depr. - Depreciation

EBIT - Earnings before interest and taxes

EBITDA - Earnings before nterest, axes, depreciation, and amortization

EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival

EV - nterprise Value

FA (Tangible and Intangible) - Fixed assets (tangible and intangible)

FX - Foreign Exchange

FY - Fiscal year GP - ross profit

k \$ - Thousands of \$

LLM - Large Language Model

LFY - Last fiscal year m \$ - Millions of \$

MTD - Month-to-date

MVP - inimum Viable Product NFT - Non-Fungible Token NPV - Net present value

**OPEX** - Operating Expense

P&L - A profit and loss (P&L) tatement

PaT - Profit after Tax

POC - Proof of Concept

PPE - Property, plant, and equipment SG&A - Sales, General and Administrative TSY bond rate - Treasury bond rate

WACC - Weighted average cost of capital

YTD - Year-to-date

#### **Organisational Structure**

**CBDO** - Chief Business Development Officer

CEO - Chief Executive Officer CPO - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer

C-level - Chief level Eng - Engineer

Dev - Developer

HR - Human Resources

#### Other

Av - Average

EoP - End of Period

LE - Legal Entity PE - Private Equity

TOM - Target Operating Model



Kajaani, Finland

### Disclaimer

Sources: Company's Prop Information



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Please note that the valuation results presented here are based on the Discounted Cash Flow (DCF) method and various assumptions, including projected cash flows, growth rates, discount rates, and survival rates. These assumptions are subject to change and may not accurately reflect future market conditions or the performance of the business.

The valuation does not guarantee future financial performance or the accuracy of the projections. Actual results may differ materially from those presented in this analysis due to numerous factors, including but not limited to changes in economic conditions, market dynamics, competition, regulatory factors, and unforeseen events.

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